

Forward-Looking Statements

Except for the historical information set forth herein, the matters set forth in this release contain predictions, estimates and other forward-looking statements, including any discussion of the following: Incyte's potential for continued performance and growth; Incyte's financial guidance for 2023, including its expectations regarding sales of Jakafi; expectations with respect to demand for and uptake of Opzelura; the potential for ruxolitinib cream to expand into other indications; expectations regarding the potential and progress of programs in our pipeline, including axatilimab in chronic graft-versus-host disease and ruxolitinib cream in pediatric atopic dermatitis; expectations regarding ongoing clinical trials and clinical trials to be initiated, including the LIMBER program, Incyte's oral PD-L1 program, various phase 2 and phase 3 trials for ruxolitinib cream, phase 2 and 3 trials of povorcitinib in multiple indications, and a phase 1 trial of auremolimab in vitiligo; our and our collaborators' potential for receiving additional regulatory approvals within the next 1-2 years and the corresponding potential for launches of new products and/or indications; expectations regarding ongoing launches by us and our collaborators; and our expectations regarding 2023 newsflow items.

These forward-looking statements are based on Incyte's current expectations and subject to risks and uncertainties that may cause actual results to differ materially, including unanticipated developments in and risks related to: further research and development and the results of clinical trials possibly being unsuccessful or insufficient to meet applicable regulatory standards or warrant continued development; the ability to enroll sufficient numbers of subjects in clinical trials and the ability to enroll subjects in accordance with planned schedules; determinations made by the FDA, EMA, and other regulatory agencies; Incyte's dependence on its relationships with and changes in the plans of its collaboration partners; the efficacy or safety of Incyte's products and the products of Incyte's collaboration partners; the acceptance of Incyte's products and the products of Incyte's collaboration partners; the effects of announced or unexpected price regulation or limitations on reimbursement or coverage for Incyte's products and the products of Incyte's collaboration partners; sales, marketing, manufacturing and distribution requirements, including Incyte's and its collaboration partners' ability to successfully commercialize and build commercial infrastructure for newly approved products and any additional products that become approved; greater than expected expenses, including expenses relating to litigation or strategic activities; variations in foreign currency exchange rates; and other risks detailed in Incyte's reports filed with the Securities and Exchange Commission, including its annual report for the year ended December 31, 2022. Incyte disclaims any intent or obligation to update these forward-looking statements.



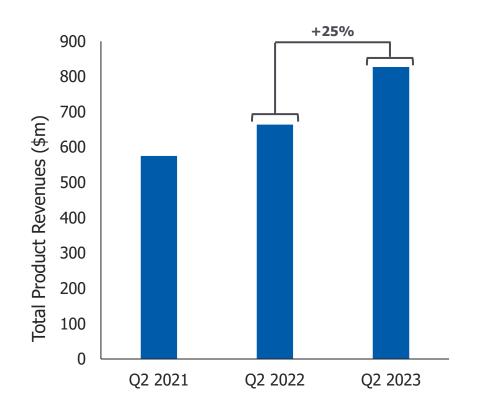
SECOND QUARTER REVIEW

HERVÉ HOPPENOT – CEO



Product revenues up 25% driven by Opzelura launch momentum





Total Product Revenues

\$827 million (+25% Y/Y)



Continued execution across research and development

Clinical development

Positive topline results for two high potential programs: **Ruxolitinib cream** in pediatric AD

Axatilimab¹ in chronic GVHD

Primary endpoint met

Primary endpoint met across all treatment cohorts

Pipeline advancement

Zilurgisertib (ALK2)	-1	Updated data presented at ASCO
INCB57643 (BET)	- [Updated data presented at ASCO
INCA33989 (mCALR)	- [Phase 1 study initiated
INCB99280 (oral PD-L1)	- [Mono and combo studies initiated
Tafasitamab ² (CD19)	- [Phase 3 FL/MZL (inMIND): fully enrolled
Ruxolitinib Cream	- [Phase 2 LS, LP and HS: completed enrollment
Povorcitinib (JAK1)	-1	Phase 2 asthma and CSU studies initiated

R&D

New Head of R&D



Pablo J. Cagnoni, M.D.



AD= atopic dermatitis; GVHD= graft-versus-host disease; FL= follicular lymphoma; MZL= marginal zone lymphoma; LS= lichen sclerosus; LP= lichen planus; HS= hidradenitis suppurativa; CSU= chronic spontaneous urticaria ¹Development of axatilimab in collaboration with Syndax Pharmaceuticals.

²Development and U.S. commercialization of tafasitamab in collaboration with MorphoSys.

U.S. COMMERCIAL UPDATE

BARRY FLANNELLY - GENERAL MANAGER, NORTH AMERICA

Strong patient demand in all indications driving growth of Jakafi

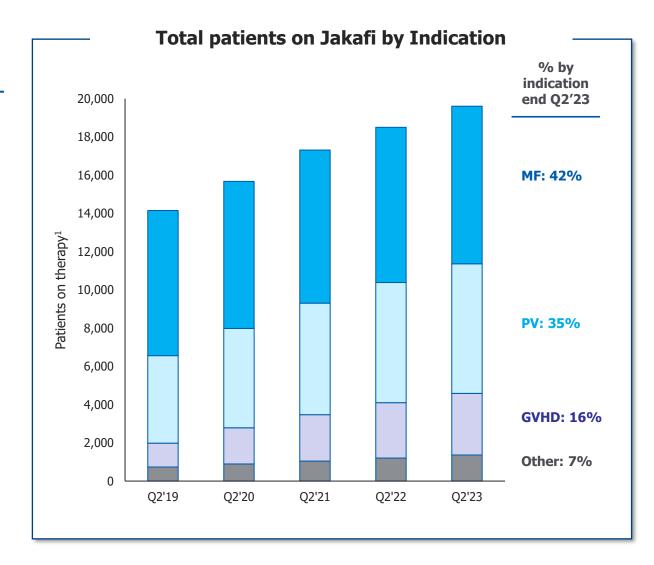


Q2'23 net sales \$682m (+14% Y/Y)

Total patient demand grew across all indications

- Demand increased 5% Y/Y
- New patient starts increased 9% Y/Y

FY'23 guidance range tightened: \$2.58 billion to \$2.63 billion



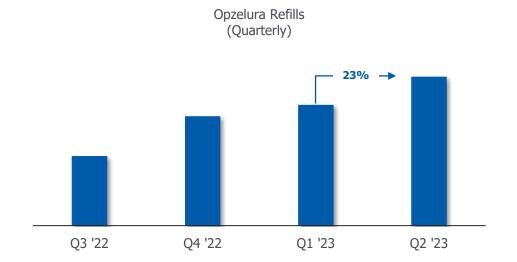


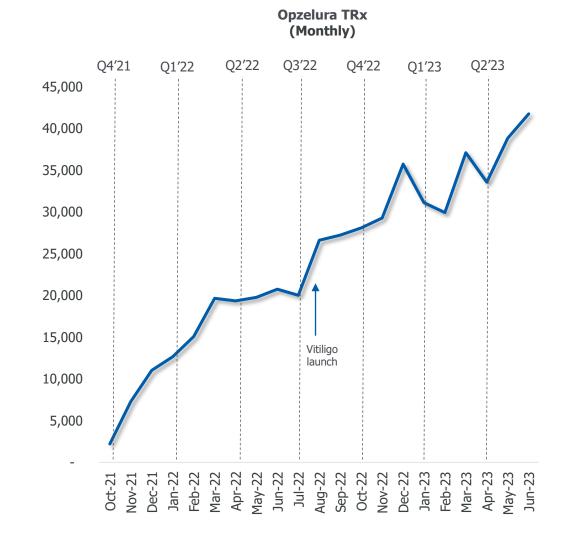
Continued strong uptake of Opzelura through Q2



Q2'23 net sales \$80m (+42% Q/Q)

- Strong launch trends with continued growth
 - ✓ Total TRx up 16% Q/Q
- Refills grew 23% Q/Q







Growth of Minjuvi and Pemazyre in new markets



Q2'23 net sales \$24m1 (+2% Y/Y)



Q2'23 net sales \$13m² (+198% Y/Y)

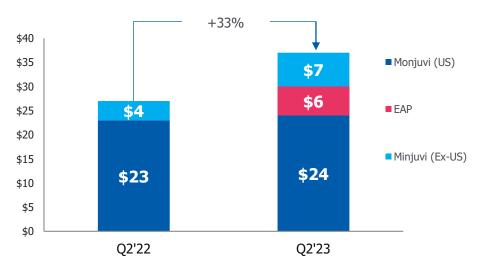


Q2'23 net sales \$22m (+14% Y/Y)

- Monjuvi sales up 2% Y/Y; continued growth in Community accounts
 - L-MIND 5-year long-term data in Q2'23
- Minjuvi launch is ongoing in 4 key markets in Europe

- Treatment of choice in CCA and MLN for eligible patients in the U.S.
- Pemazyre launch is ongoing in 10 key markets in Europe

Monjuvi¹/Minjuvi net product revenues (\$m)



Pemazyre net product revenues (\$m)





Development and U.S. commercialization of tafasitamab in collaboration with MorphoSys. Monjuvi (tafasitamab-cxix) is a CD19-directed cytolytic antibody indicated in combination with lenalidomide for the treatment of adult patients with relapsed or refractory diffuse large B-cell lymphoma (DLBCL) not otherwise specified, including DLBCL arising from low grade lymphoma, and who are not eligible for autologous stem cell transplant (ASCT).

EAP= early access program; CCA= cholangiocarcinoma; MLN = myeloid/lymphoid neoplasms. Totals may not add due to rounding.

- 1. Monjuvi revenues recognized by MorphoSys and included in our collaboration (profit) loss sharing line item on our condensed consolidated statement of operations
- 2. Recognition of \$6m of deferred revenue from the Early Access Program in France which ended June 2023

CLINICAL DEVELOPMENT

STEVEN STEIN - CHIEF MEDICAL OFFICER



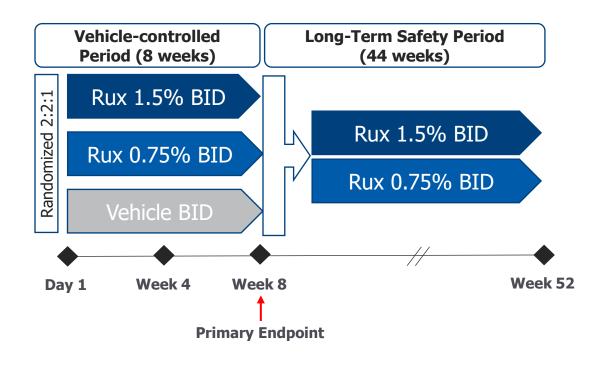
Primary endpoint met for ruxolitinib cream in pediatric atopic dermatitis

Ruxolitinib cream in pediatric AD (TRuE-AD3)

- ✓ Significantly more patients achieved IGA-TS¹ with ruxolitinib cream than vehicle
- ✓ Overall safety profile consistent with previous data
- ✓ No new safety signals observed

Next Steps

- Long-term safety portion ongoing
- Data to be presented in H2'23
- Potential sNDA submission planned for Q1'24





Opportunity in pediatric AD



Primary endpoint met for axatilimab in chronic graft-versus-host disease¹

Axatilimab² in chronic GVHD (AGAVE-201)

- ✓ Primary endpoint of ORR met across all three cohorts
- Responses were durable and included a reduction in symptom burden
- ✓ Well tolerated with most common AEs consistent with on target effects of CSF-1R inhibition

Next Steps

- Data to be presented in H2'23
- Potential BLA submission by year-end 2023

0.3 mg/kg every 2 weeks

74%

Overall Response Rate (95% CI [63, 83])

60%

of responders maintained a response at **1 year** ³

55%

of patients had a >7 pt decrease in mLSS



^{1.} In the relapsed/refractory chronic GVHD patient population with at least 2 lines of prior therapy

^{2.} Development of axatilimab in collaboration with Syndax Pharmaceuticals

Dermatology: extensive pipeline with several near-term opportunities

Opzelura

- ✓ Opzelura approved for vitiligo in Europe
- ✓ Phase 3 LTE relapse and maintenance vitiligo oral presentation at AAD 2023
- ✓ Two Phase 3 studies in prurigo nodularis enrolling
- ✓ Phase 2 hidradenitis suppurativa study completed enrollment NEW
- ✓ Phase 3 pediatric atopic dermatitis study met its primary endpoint NEW data in H2'23
- ✓ Two Phase 2 studies in **lichen planus** and **lichen sclerosus** completed enrollment **NEW**

Povorcitinib

- ✓ Phase 2 oral presentation of 36-week data in non-segmental **vitiligo** in patients with ≥8% BSA at AAD
- ✓ Phase 2 oral presentation of 52-week data in moderate/severe hidradenitis suppurativa at EHSF
- ✓ Phase 2 prurigo nodularis study completed enrollment data in H2'23
- ✓ Two Phase 2 studies in **asthma** and **chronic spontaneous urticaria** initiated **NEW**



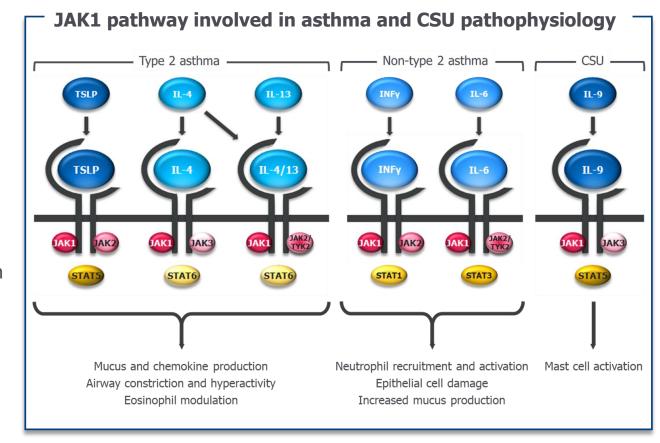
Povorcitinib in asthma and chronic spontaneous urticaria

Asthma

- Asthma is a chronic inflammatory disease
- Th2 and Th1/Th17 cytokines control the major components of an inflammatory asthmatic response
- Povorcitinib is being studied in moderate-to-severe, uncontrolled, type 2 and non-type 2 asthmatic patients

Chronic spontaneous urticaria

- CSU is a mast-cell driven disease, presenting with chronic itch
- Over-activation of dermal mast cells results in increased levels of Th1, Th2 and Th17-related cytokines
- Povorcitinib is being studied in patients inadequately controlled by 2nd generation histamines





Hematology/Oncology: multiple high potential programs with data in 2023

High potential programs

- ✓ **Zilurgisertib** (ALK2) dose escalation to 400mg + ruxolitinib; hemoglobin responses achieved data in H2′23
- ✓ INCB57643 (BET) dose escalation to 6mg + ruxolitinib; signs of clinical activity data in H2′23
- ✓ Phase 1 study of INCA33989 (mCALR) initiated NEW
- ✓ AGAVE-201 evaluating **axatilimab**¹ in cGVHD met its primary endpoint **NEW**
- ✓ **Oral PD-L1 combination** studies with axitinib (VEGF) and ipilimumab (CTLA-4) initiated. Combination study with adagrasib (KRAS^{G12C}) in preparation *NEW*
- ✓ Two Phase 2 **Oral PD-L1 monotherapy** studies evaluating **INCB99280** in checkpoint naïve patients and in cutaneous squamous cell carcinoma (cSCC) have been initiated *NEW*
- ✓ Phase 3 studies evaluating **tafasitamab**² in 1L DLBCL (*frontMIND*) and in r/r FL/MZL (*inMIND*) are fully enrolled *NEW*



Small molecule oral PD-L1 program continues to progress

Benefits of an oral PD-L1



Unique opportunities for combination development



Potential for improved safety



Convenience of at home, oral administration



Improved value for payers

INCB99280 Clinical Studies

Monotherapy

-211: Phase 2 benchmarking (select solid tumors)¹

-212: Phase 2 CSCC

Combination

-201: Phase 1/2 + axitinib (VEGF)

-204: Phase 1/2 + adagrasib (KRAS) in preparation

-205: Phase 1/2 + ipilimumab (CTLA-4)

INCB99280 + RP1² (neo-adjuvant) initiating in 2024



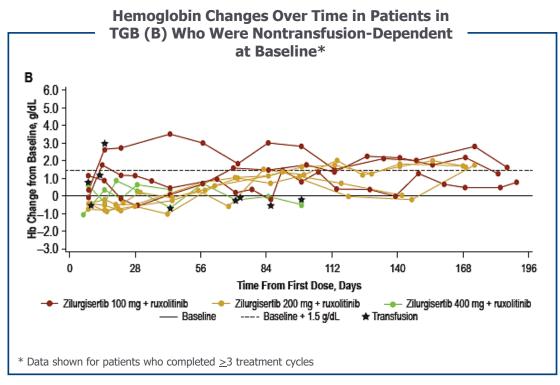
Zilurgisertib (ALK2): early signals of clinical activity and anemia response

Data presented at ASCO 2023

- 36 patients enrolled
- Hepcidin reduction observed in both monotherapy and in combination with ruxolitinib
- Anemia improvement observed in NTD patients in both monotherapy and combination cohorts
- Favorable safety profile

Next Steps

- Dose escalation in TGA and TGB ongoing
- Enrollment of additional cohort (TGC) in first-line MF, JAK naïve patients with anemia
- Updated data in H2'23



Bose, P. et al. ASCO 2023.



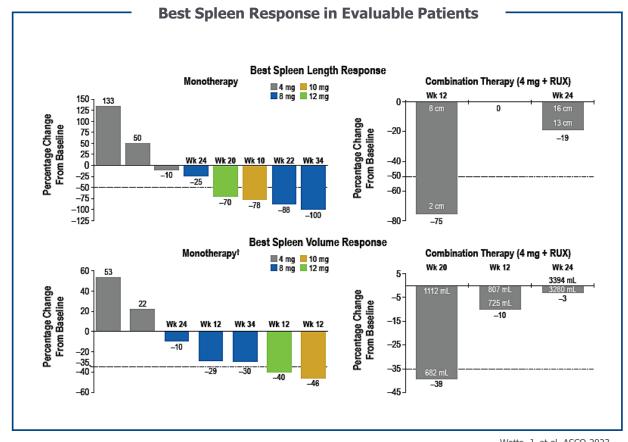
INCB57643 (BET): spleen and symptom response in monotherapy and combination with ruxolitinib

Data presented at ASCO 2023

- 20 patients enrolled (16 evaluable)
- Improvements in spleen size and symptom burden observed at <u>>8mg</u> mono or 4mg in combo with rux
- Generally well tolerated

Next Steps

- Dose finding in Part 1 ongoing with 10mg QD
- Combination dose escalation ongoing
- Updated data in H2'23



Watts, J. et al. ASCO 2023.



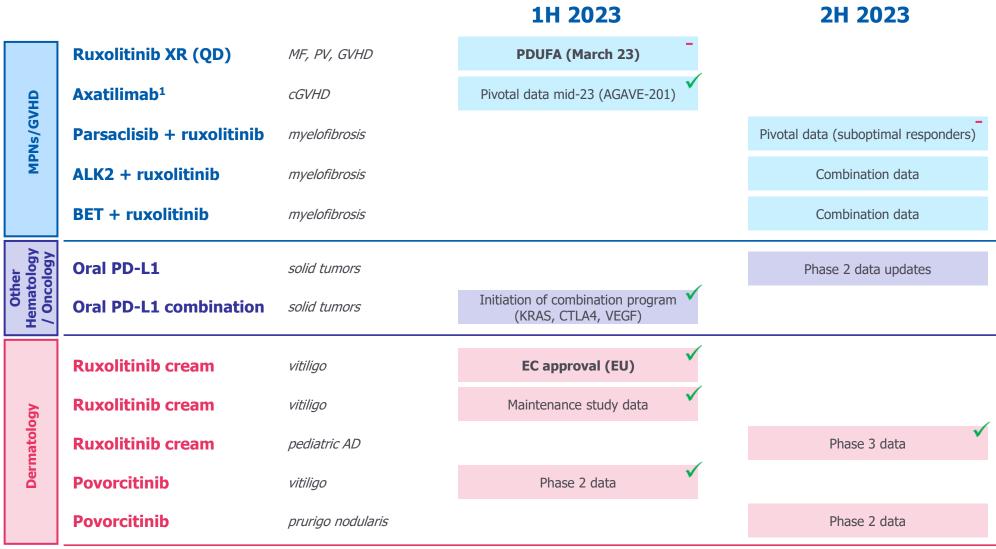
Update on other development programs

Early-stage programs / Other

- ✓ INCB123667 (CDK2) preclinical breast cancer data presented at AACR, dose escalation is ongoing in Phase 1 study
- ✓ INCA33890 (TGFβR2 x PD1) preclinical data presented at AACR; Phase 1 study initiated NEW
- ✓ **Auremolimab (IL-15RB)** IND cleared; entering the clinic in 2H 2023 **NEW**
- ✓ Zynyz (retifanlimab) approved in Merkel cell carcinoma (MCC); Phase 3 studies in NSCLC and SCAC completed enrollment NEW



Important updates expected in 2023





FINANCIAL RESULTS

CHRISTIANA STAMOULIS - CFO



Non-GAAP adjustments

- Management has chosen to present financial highlights for the quarter and year-to-date periods ended June 30, 2023 and 2022 on both a GAAP and Non-GAAP basis in the belief that this Non-GAAP information is useful for investors.
- Management uses such information internally and externally for establishing budgets, operating goals and financial planning purposes. These metrics are also used to manage the Company's business and monitor performance. The Company adjusts, where appropriate, for expenses in order to reflect the Company's core operations.
- The Company believes these adjustments are useful to investors by providing an enhanced understanding of the
 financial performance of the Company's core operations. The metrics have been adopted to align the Company with
 disclosures provided by industry peers.
- As changes in exchange rates are an important factor in understanding period-to-period comparisons, Management believes the presentation of certain revenue results on a constant currency basis in addition to reported results helps improve investors' ability to understand its operating results and evaluate its performance in comparison to prior periods. Constant currency information compares results between periods as if exchange rates had remained constant period over period. The Company calculates constant currency by calculating current year results using prior year foreign currency exchange rates and generally refers to such amounts calculated on a constant currency basis as excluding the impact of foreign exchange or being on a constant currency basis. These results should be considered in addition to, not as a substitute for, results reported in accordance with GAAP. Results on a constant currency basis, as the Company presents them, may not be comparable to similarly titled measures used by other companies and are not measures of performance presented in accordance with GAAP.



Financial highlights: Revenues

\$ millions	Q2 2023	Q2 2022	YoY Change	YoY Change	H1 2023	H1 2022	YoY Change	YoY Change
	GAAP	GAAP	(as reported)	(constant currency²)	GAAP	GAAP	(as reported)	(constant currency ²)
Net product revenues	827	664	25 %	24%	1,520	1,270	20%	20%
Jakafi	682	598	14%	14%	1,262	1,142	11%	11%
Opzelura	80	17	384%	384%	137	29	367%	367%
Other Hematology/Oncology ¹	64	50	30%	27%	121	98	23%	25%
Royalty revenues	128	118	<i>9</i> %		243	240	1%	
Jakavi	90	84	8%	10%	167	155	8%	12%
Olumiant	32	30	6%	10%	66	78	(16%)	(10%)
Tabrecta	5	4	34%	NA	9	7	27%	NA
Pemazyre	0.3	-	NM	NM	1	-	NM	NM
Total net product and royalty revenues	955	781	22%		1,763	1,510	17%	
Milestone and contract revenue	-	130			-	135		
Total revenues	955	911	5%		1,763	1,645	7 %	

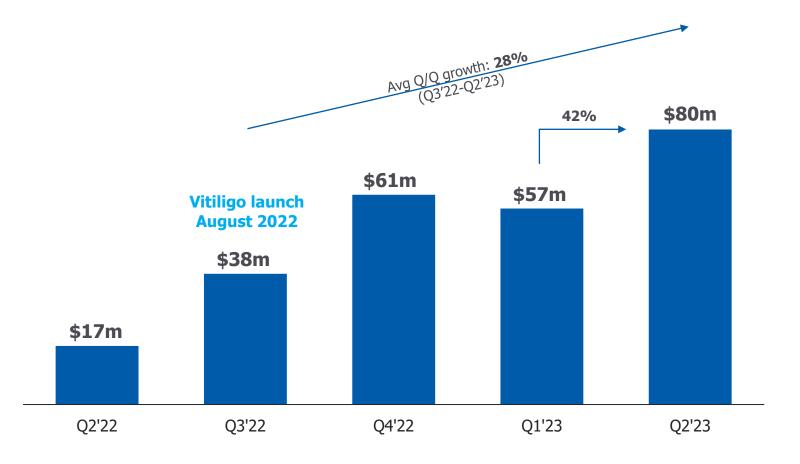


¹Pemazyre in the U.S., EU, Japan; Zynyz in the U.S.; and Iclusig and Minjuvi in the EU.

²Percentage change in constant currency is calculated using 2022 foreign exchange rates to recalculate 2023 results.

Opzelura performance







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Financial highlights: Operating expenses

\$ millions	Q2 2023	Q2 2022	YoY Change	H1 2023	H1 2022	YoY Change
	GAAP	GAAP		GAAP	GAAP	
cogs	68	51	<i>35%</i>	125	93	34%
As a percentage of net product revenues	8%	8%		8%	7%	
R&D	401	347	15%	807	701	15%
R&D – ongoing	394	344	15%	797	678	17%
R&D – upfront and milestones	7	3	180%	10	23	-57%
SG&A	284	253	12%	600	463	30%
(Profit) and loss sharing under collaboration agreements ¹	(1)	3	(122%)	(2)	7	(126%)



Financial guidance: Full year 2023

	Current	Previous
Net product revenues		
Jakafi net product revenues	\$2.58 - \$2.63 billion	\$2.55 - \$2.63 billion
Other Hematology/Oncology net product revenues ¹	Unchanged	\$215 - \$225 million
Costs and expenses		
GAAP Cost of product revenues	Unchanged	7 – 8% of net product revenues
Non-GAAP Cost of product revenues ²	Unchanged	6 – 7% of net product revenues
GAAP Research and development expenses	Unchanged	\$1,610 - \$1,650 million
Non-GAAP Research and development expenses ³	Unchanged	\$1,485 - \$1,520 million
GAAP Selling, general and administrative expenses	Unchanged	\$1,050 - \$1,150 million
Non-GAAP Selling, general and administrative expenses ³	Unchanged	\$965 - \$1,060 million



¹Pemazyre in the U.S., EU, Japan and Iclusig and Minjuvi in the EU.

²Adjusted to exclude the amortization of licensed intellectual property for Iclusig relating to the acquisition of the European business of ARIAD Pharmaceuticals, Inc. and the estimated cost of stock-based compensation.

³Adjusted to exclude the estimated cost of stock-based compensation.

A reconciliation from GAAP to Non-GAAP financial measures is provided on slide 30.

Q&A

Incyte

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FINANCIAL BACK-UP SLIDES



Financial highlights: Q2

\$ millions	Q2 2023	Q2 2022	Q2 2023	Q2 2022	YoY Change
	GAAP	GAAP		Non-GAAP	
Net product revenues	827	664	827	664	25%
Jakafi	682	598	682	598	14%
Opzelura	80	17	80	17	384%
Iclusig	29	26	29	26	11%
Pemazyre	22	19	22	19	14%
Minjuvi	13	4	13	4	198%
Zynyz	1	-	1	-	NM
Royalty revenues	128	118	128	118	9 %
Jakavi	90	84	90	84	8%
Olumiant	32	30	32	30	6%
Tabrecta	5	4	5	4	34%
Pemazyre	0.3	-	0.3	-	NM
Total net product and royalty revenues	955	781	955	781	22%
Milestone and contract revenue	-	130	-	130	
Total revenues	955	911	955	911	5%
Costs and expenses	761	657	693	602	15%
$COGS^1$	68	51	62	45	39%
$R\&D^2$	401	347	368	319	15%
$R\&D-ongoing^2$	394	344	361	316	
% total revenues	41%	38%	38%	35%	
R&D – upfront and milestones	7	3	7	3	
SG&A ³	284	253	263	236	12%
% total revenues	30%	28%	28%	26%	
Loss on contingent consideration ⁴	8	3	-	-	
(Profit) and Loss sharing under collaborating agreements	(1)	3	(1)	3	



Totals may not add due to rounding. NM= not meaningful

¹Non-GAAP excludes \$5.4 million of amortization of acquired product rights for Q2 2023 and 2022 and \$0.8 million and \$0.7 million of stock compensation for Q2 2023 and 2022, respectively.

²Non-GAAP excludes \$32.8 million and \$28.1 million of stock-based compensation for Q2 2023 and 2022, respectively.

³Non-GAAP excludes \$20.9 million and \$17.7 million of stock-based compensation for Q2 2023 and 2022, respectively.

⁴Non-GAAP excludes loss of \$8.4 million and \$3.3 million due to the change in fair value of contingent consideration for Q2 2023 and 2022, respectively.

Financial highlights: Year to Date

\$ millions	H1 2023	H1 2022	H1 2023	H1 2022	YoY Change
	GAAP	GAAP			
Net product revenues	1,520	1,270	1,520	1,270	20%
Jakafi	1,262	1,142	1,262	1,142	11%
Opzelura	137	29	137	29	367%
Iclusig	57	52	57	52	9%
Pemazyre	44	37	44	37	19%
Minjuvi	20	9	20	9	121%
Zynyz	1	-	1	-	NM
Royalty revenues	243	240	243	240	1%
Jakavi	167	155	167	155	8%
Olumiant	66	78	66	78	(16%)
Tabrecta	9	7	9	7	27%
Pemazyre	1	-	1	-	NM
Total net product and royalty revenues	1,763	1,510	1,763	1,510	17%
Milestone and contract revenue	-	135	-	135	
Total revenues	1,763	1,645	1,763	1,645	7 %
Costs and expenses	1,545	1,274	1,411	1,163	21%
COGS ¹	125	93	113	81	39%
$R\&D^2$	807	701	744	646	15%
$R\&D-ongoing^2$	798	678	734	623	18%
% total revenues	45%	41%	42%	38%	
R&D – upfront and milestones	10	23	10	23	
SG&A ³	600	463	557	428	30%
% total revenues	34%	28%	32%	26%	
Loss on contingent consideration ⁴	15	10	-	-	
(Profit) and loss sharing under collaborating agreements	(2)	7	(2)	7	



Totals may not add due to rounding. NM= not meaningful

¹Non-GAAP excludes \$10.8 million of amortization of acquired product rights for H1 2023 and H1 2022, and \$1.6 million and \$1.3 million of stock compensation for H1 2023 and H1 2022, respectively.

²Non-GAAP excludes \$63.8 million and \$54.4 million of stock-based compensation for H1 2023 and H1 2022, respectively.

³Non-GAAP excludes \$42.5 million and \$34.6 million of stock-based compensation for H1 2023 and H1 2022, respectively.

⁴Non-GAAP excludes loss of \$14.6 million and \$9.7 million due to the change in fair value of contingent consideration for H1 2023 and H1 2022, respectively.

2023 Financial guidance Non-GAAP reconciliation

	GAAP Guidance	Adjustments	Non-GAAP Guidance
Net product revenues			
Jakafi	\$2.58 – \$2.63 billion	-	\$2.58 – \$2.63 billion
Other Hematology/Oncology ¹	\$215 – \$225 million	-	\$215 – \$225 million
Costs and expenses			
COGS	7 – 8% net product revenues	Amortization of acquired product rights for Iclusig and stock-based compensation	6 – 7% net product revenues
R&D	\$1,610 - \$1,650 million	Stock-based compensation (\$125 - \$130 million)	\$1,485 – \$1,520 million
SG&A	\$1,050 - \$1,150 million	Stock-based compensation (\$85 - \$90 million)	\$965 – \$1,060 million

