

2022 Fourth Quarter Financial and Corporate Update 8

-

-

-

-

Forward-Looking Statements

Except for the historical information set forth herein, the matters set forth in this release contain predictions, estimates and other forward-looking statements, including any discussion of the following: Incyte's potential for growth and diversification; Incyte's financial guidance for 2023, including its expectations regarding sales of Jakafi; expectations with regard to Incyte's NDA submission in the U.S. for once-daily ruxolitinib; expectations with respect to demand for and uptake of Opzelura, including expectations for broadening formulary coverage; the marketing authorization application for ruxolitinib cream in vitiligo under review at the European Medicines Agency; the potential for ruxolitinib cream to expand into other indications; our and our collaborators' potential for receiving additional regulatory approvals within the next 1-2 years and the corresponding potential for launches of new products and/or indications; expectations regarding ongoing clinical trials and clinical trials to be initiated, including the LIMBER program, INCA33989 (mCALR) in MF and essential thrombocythemia, axatilimab in GVHD, Incyte's oral PD-L1 program, a phase 3 trial of ruxolitinib cream in pediatric AD, phase 2 and 3 trials of povorcitinib in multiple indications and a phase 1 trial of auremolimab in vitiligo; and our expectations regarding 2023 newsflow items.

These forward-looking statements are based on Incyte's current expectations and subject to risks and uncertainties that may cause actual results to differ materially, including unanticipated developments in and risks related to: further research and development and the results of clinical trials possibly being unsuccessful or insufficient to meet applicable regulatory standards or warrant continued development; the ability to enroll sufficient numbers of subjects in clinical trials and the ability to enroll subjects in accordance with planned schedules; the effects of the COVID 19 pandemic and measures to address the pandemic on Incyte's clinical trials, supply chain and other third-party providers, sales and marketing efforts and business, development and discovery operations; determinations made by the FDA, EMA, and other regulatory agencies; Incyte's dependence on its relationships with and changes in the plans of its collaboration partners; the efficacy or safety of Incyte's products and the products of Incyte's collaboration partners; the demand for Incyte's products and the products of Incyte's collaboration partners; the effects of Incyte's collaboration partners; the advantations on reimbursement or coverage for Incyte's products and the products of Incyte's collaboration partners; and the products of Incyte's and its collaboration partners' ability to successfully commercialize and build commercial infrastructure for newly approved products and any additional products that become approved; greater than expected expenses, including expenses relating to litigation or strategic activities; variations in foreign currency exchange rates; and other risks detailed in Incyte's reports filed with the Securities and Exchange Commission, including its annual report. Incyte disclaims any intent or obligation to update these forward-looking statements.



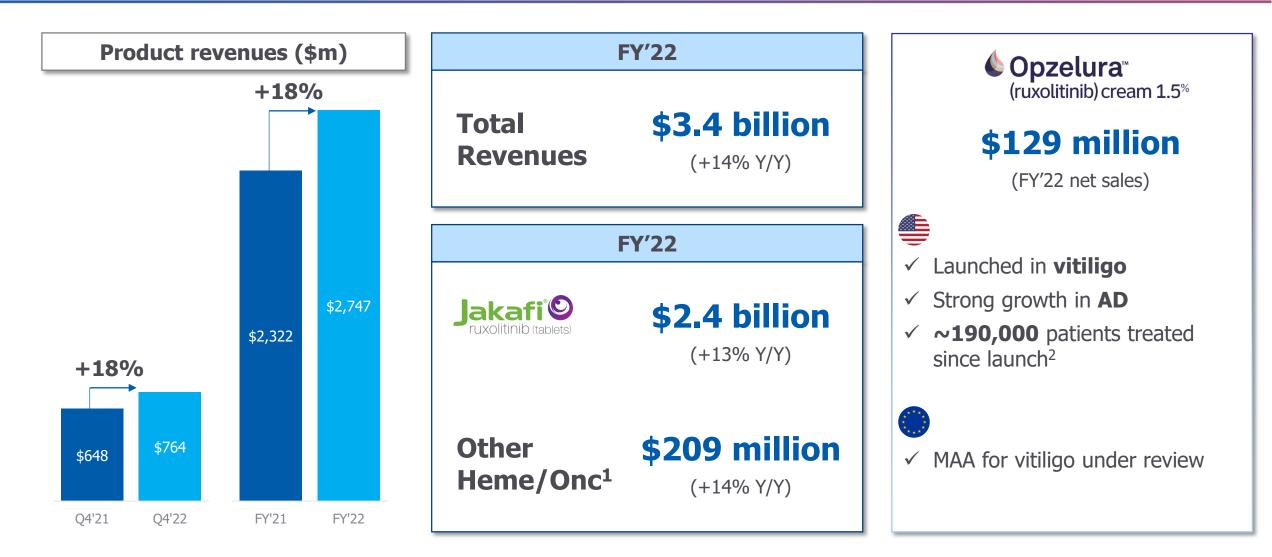
FOURTH QUARTER REVIEW

HERVÉ HOPPENOT – CEO



1

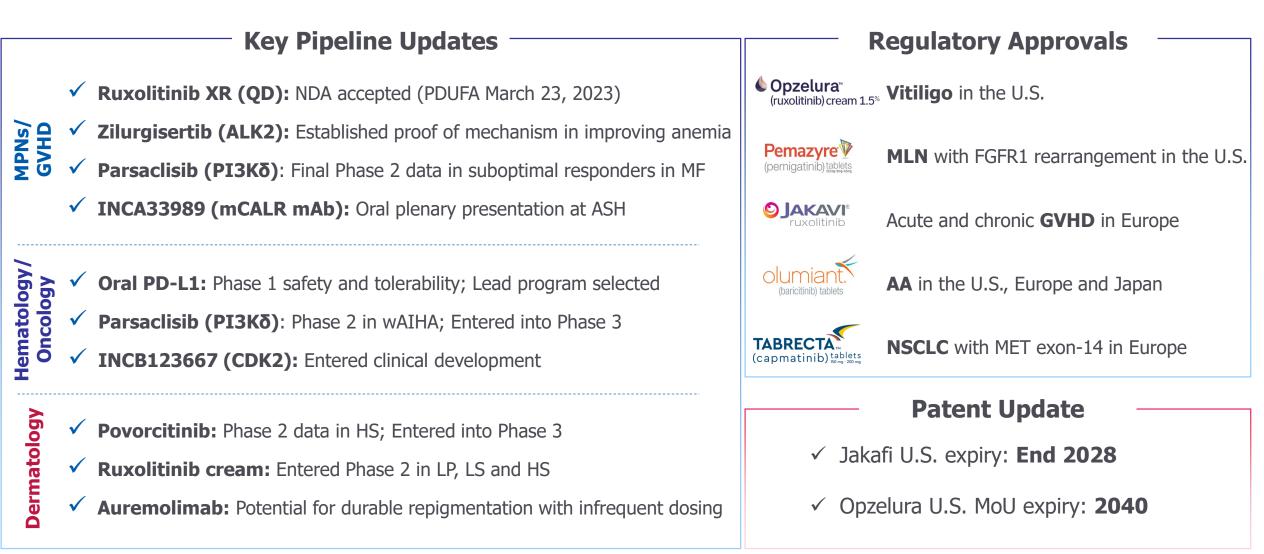
Strong double-digit growth with increasing contribution from new launches





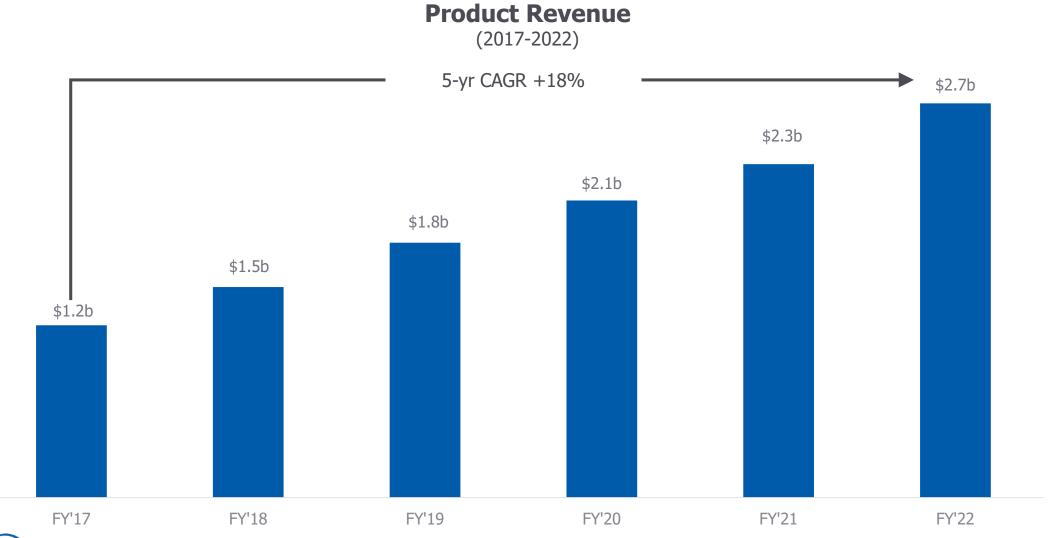
¹Pemazyre in the U.S., EU, Japan and Iclusig and Minjuvi in the EU. Iclusig (ponatinib) is a registered trademark of ARIAD. ²since launch October 2021 through December 2022.

2022 a year of portfolio expansion and pipeline progress



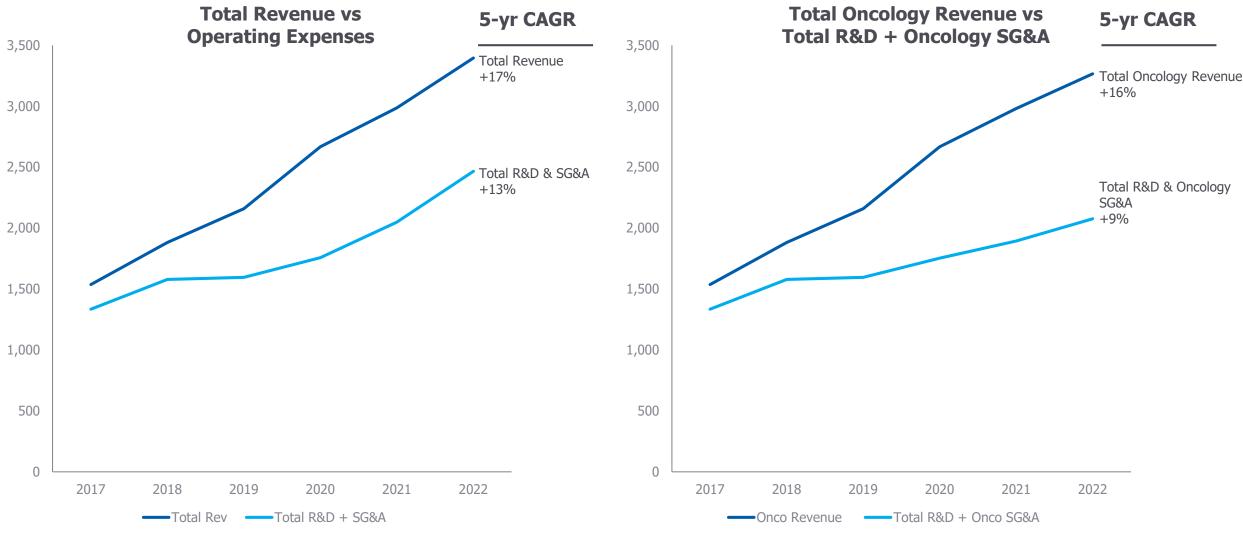


Product revenues have grown at 18% CAGR from 2017-2022



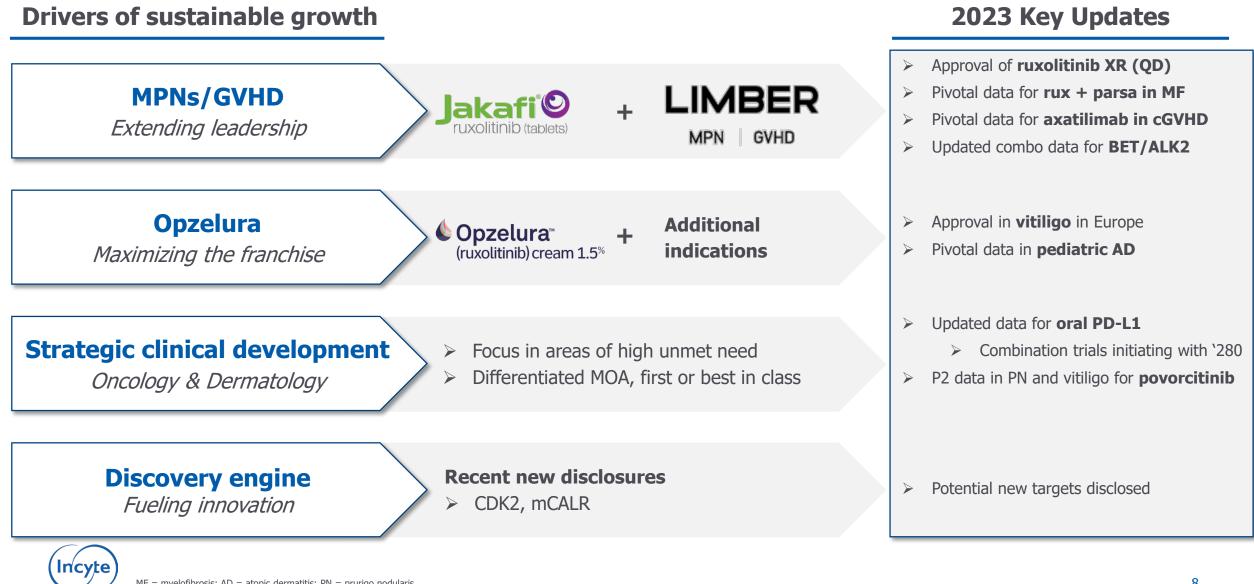


Delivering operational performance over the past 5 years





Multiple drivers of future growth; important updates expected in 2023



U.S. COMMERCIAL UPDATE

BARRY FLANNELLY – GENERAL MANAGER, NORTH AMERICA



1000

-

1000

Jakafi growth driven by new patient starts in MF, PV and GVHD



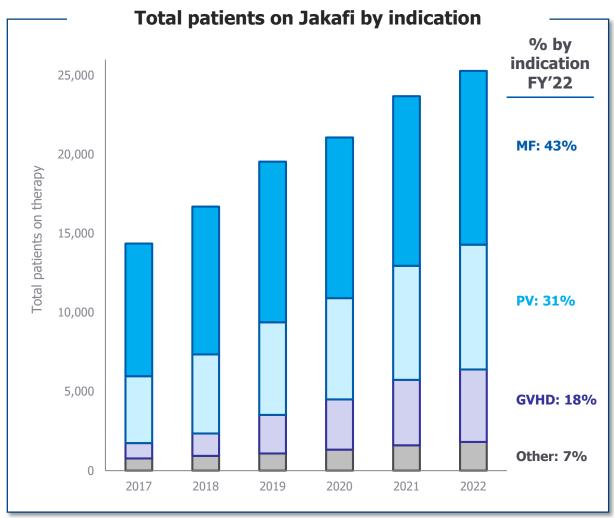
Q4'22 net sales \$647m (+9% Y/Y) FY'22 net sales \$2,409m (+13% Y/Y)

Patient demand grew across all indications in FY'22

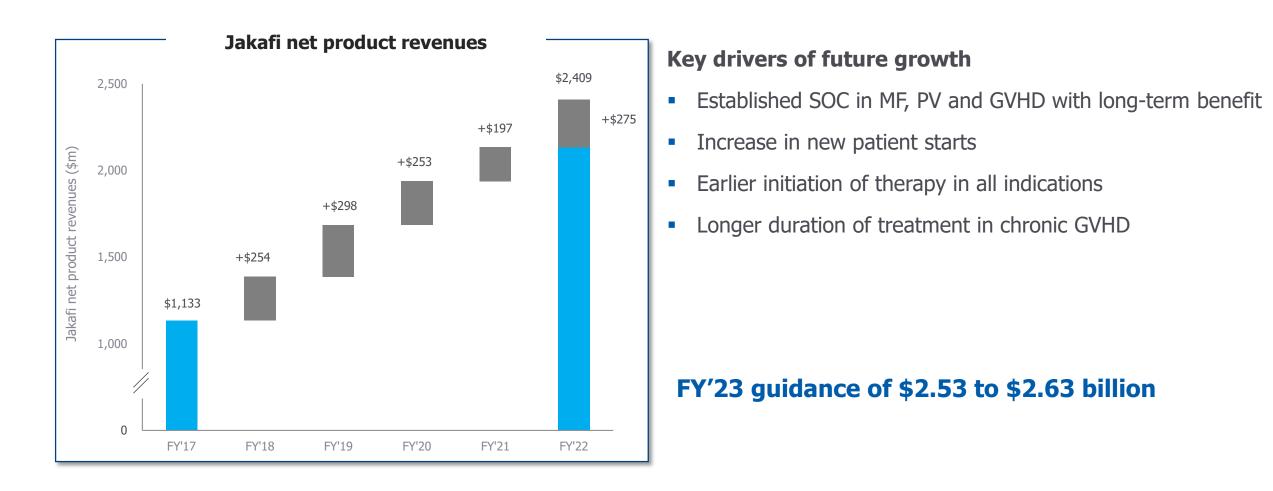
Growth in new patients across MF, PV and GVHD

GVHD total patients grew 11% Y/Y in Q4'22

Average duration of therapy: ~15 months

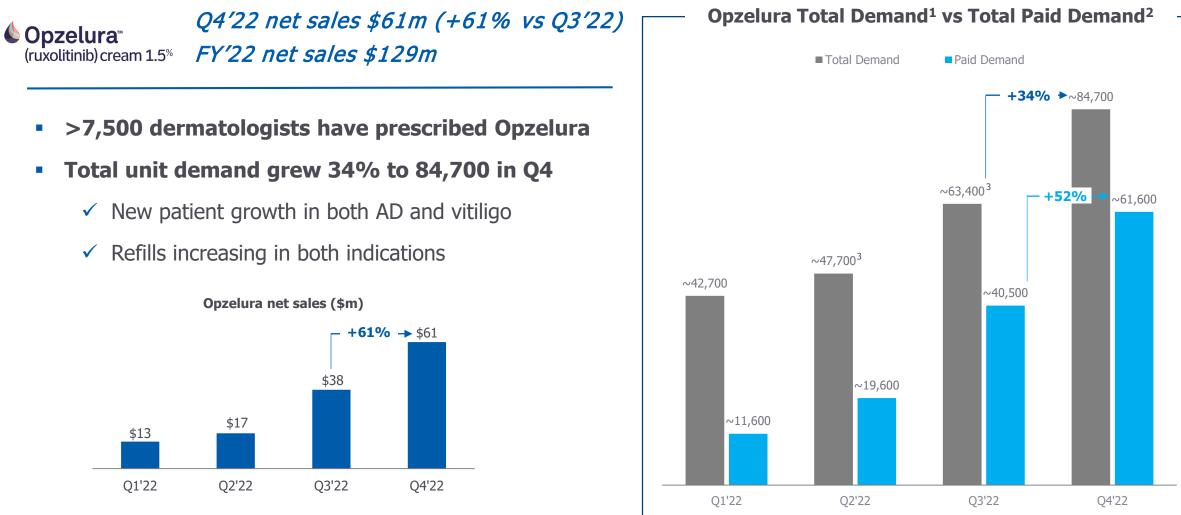








Opzelura: Continued growth in AD and successful launch in vitiligo





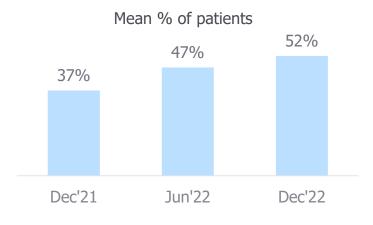
¹Total unit demand = Units shipped to pharmacies + free drug (internal data). ²Paid Demand excludes free drug and full buy-down drug. ³Difference from reported number in Q3'22 earnings call due to use of weekly data in Q3'22 versus quarterly data in Q4'22.

Driving continued uptake in AD and vitiligo; new approvals to add to growth

Opportunity in AD

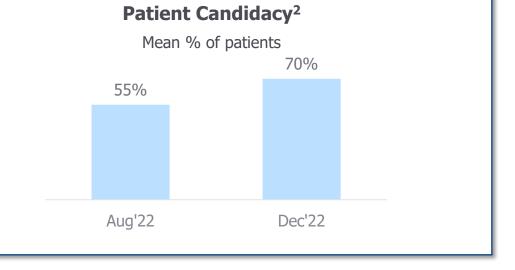
- Efficacy, including itch relief, driving demand
- Patient adherence program increasing refills
- Potential approval in pediatric AD in the U.S.
 - ~2 million mild to moderate AD patients ages 2 to 11

Patient Candidacy¹



Opportunity in vitiligo

- First and only FDA-approved therapy for repigmentation
- Positive physician / patient feedback driving uptake
- Higher rate of refills in vitiligo versus AD
- Potential approval in vitiligo in Europe
 - 1.5 million diagnosed vitiligo patients in EU ages \geq 12





¹*Q*: What percent of the AD patients currently under your personal care do you consider to be appropriate candidates for Opzelura? (Survey data from Spherix AD Launch Dynamix Monthly January 2023) ²*Q*: What percent of the vitiligo patients currently under your personal care do you consider to be appropriate candidates for Opzelura? (Survey data from Spherix Vitiligo Launch Dynamix Monthly January 2023)

Direct-to-consumer opportunities focus on motivating vitiligo patients

Strong Patient Advocacy



Iningdapiel "VPDATED" GroundBirth Character and the second sec

livingdappled • Following

...

. . Drop a <u>o</u> in the comments below if you're celebrating with us!

#livinadappled #dappleddarlings

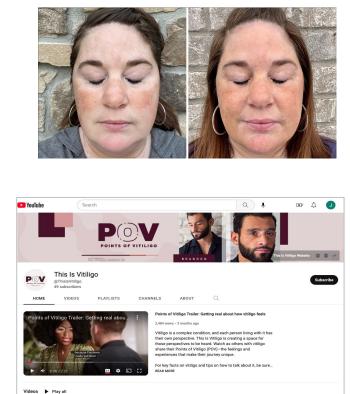
Beautifully Unblemished Vitiligo Support Group July 18, 2022 · 🚱

Incyte

History has been made!!! 1st ever approved treatment for Vitiligo



BUSINESSWIRE.COM Incyte Announces U.S. FDA Approval of Opzelura™ (ruxolitinib) Cream for the Treatment of Vitiligo





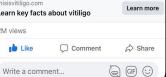
3 months*

Baseline

This Is Vitiligo Jan 11 • O Vitiligo is complex, and feelings about it can be complex too. So let's be real about this medical



Vitiligo is believed to be an autoimmune condition



TV DTC

Launching Q1

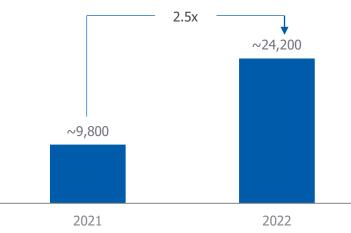
*Photo credit: Non-segmental vitiligo patient. Alic

Continued uptake of Monjuvi/Minjuvi and new approval for Pemazyre



- Monjuvi sales up 13% Y/Y; continued growth in Community accounts (75% of total volume)
- Minjuvi launch ongoing in 4 key markets; increasing use in 2L DLBCL NTE patients







Q4'22 net sales \$23m (+17% Y/Y) FY'22 net sales \$83m (+22% Y/Y)

- Continued growth in patients on therapy
- Treatment of choice in CCA for eligible patients in the U.S.
- Launch ongoing in Europe and Japan



Pemazyre net product revenues (\$m)



Development and U.S. commercialization of tafasitamab in collaboration with MorphoSys. Monjuvi (tafasitamab-cxix) is a CD19-directed cytolytic antibody indicated in combination with lenalidomide for the treatment of adult patients with relapsed or refractory diffuse large B-cell lymphoma (DLBCL) not otherwise specified, including DLBCL arising from low grade lymphoma, and who are not eligible for autologous stem cell transplant (ASCT). MLN = myeloid/lymphoid neoplasms. NTE = non transplant eligible.

1. Monjuvi revenues recognized by MorphoSys and included in our collaboration loss sharing line item on our condensed consolidated statement of operations

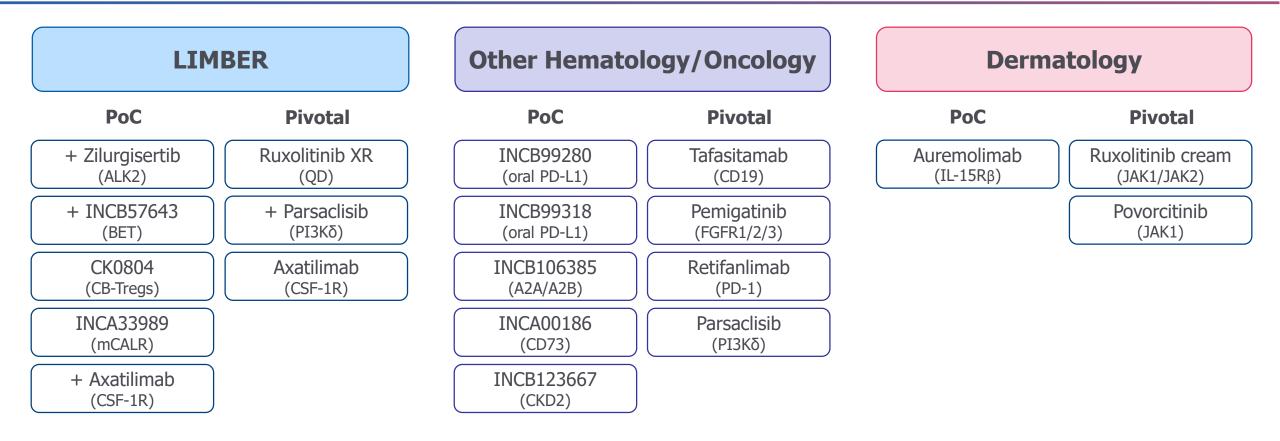
CLINICAL DEVELOPMENT

STEVEN STEIN – CHIEF MEDICAL OFFICER



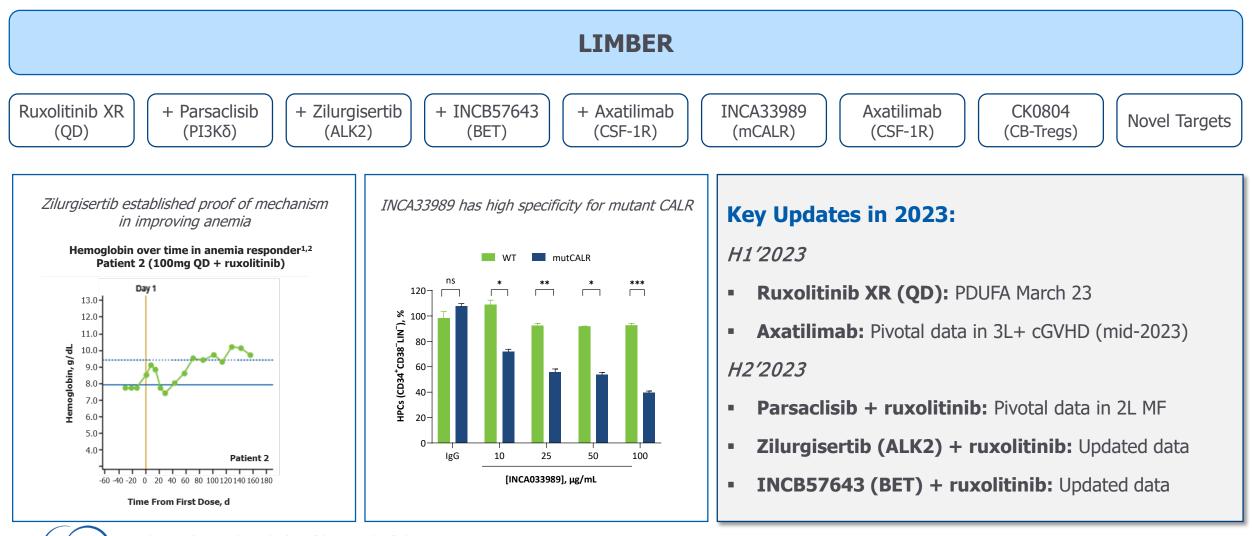
 000

Extensive pipeline across three therapeutic focus areas





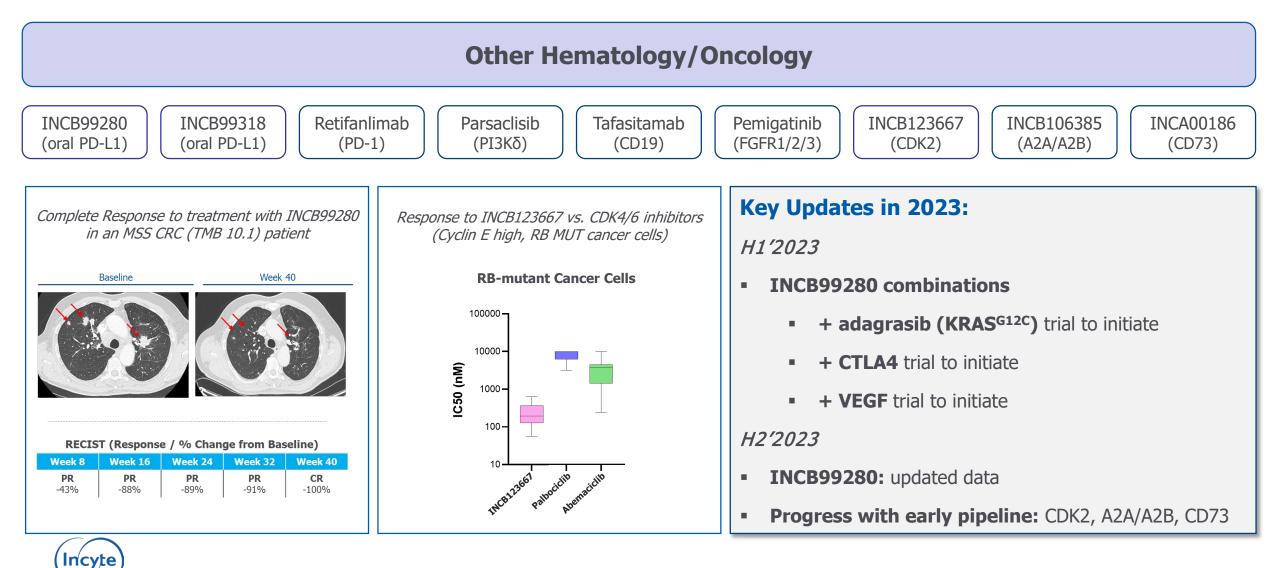
Multiple important updates from LIMBER program expected in 2023



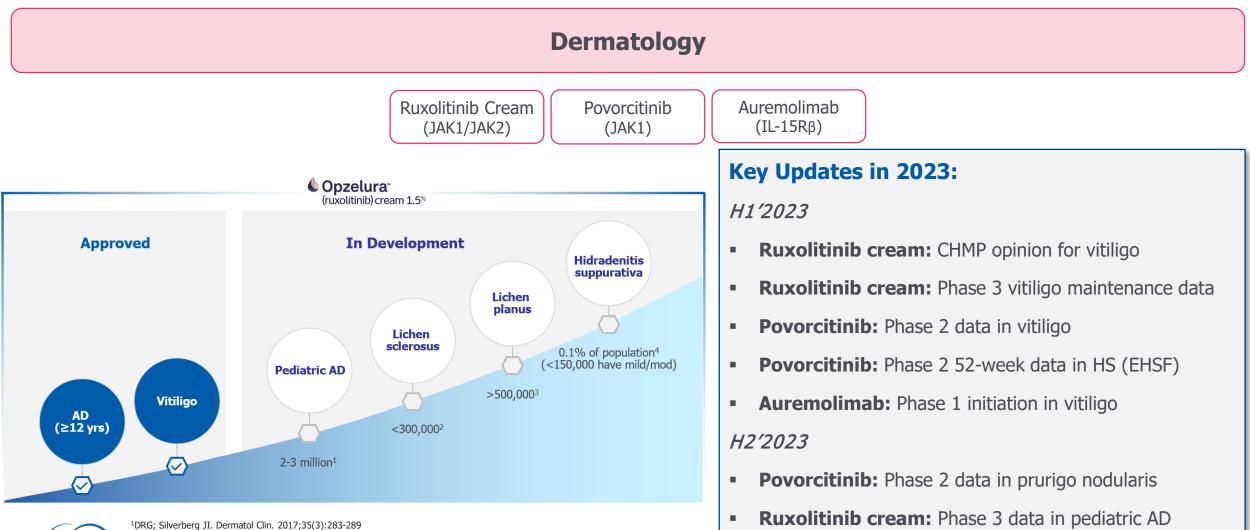
Developmer Developmer ¹Anemia res

Development of CK0804 plus ruxolitinib in collaboration with Cellenkos Development of axatilimab in collaboration with Syndax Pharmaceuticals ¹Anemia response = Hgb increase ≥1.5 g/dL vs baseline ²Protocol defined endpoint of 12 weeks for anemia response not yet reached at time of data cut-off; patient continuing on study

Progress in Hematology/Oncology pipeline across all stages of development

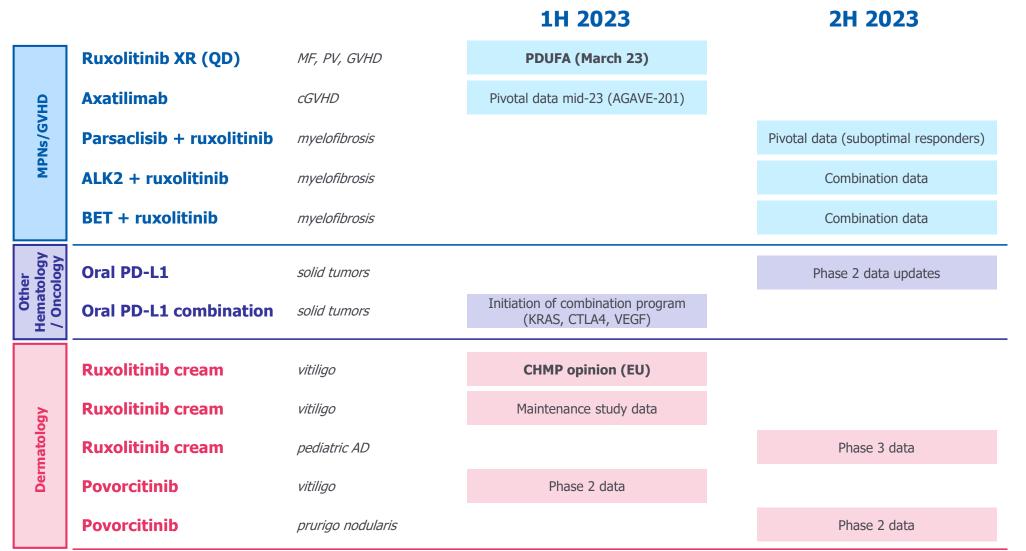


Dermatology franchise expanding into new indications; new approvals in '23



¹DRG² Silverberg JL Dermatol Clin. 2017;35(3):283-289 ²Melnick L, et al. Lichen sclerosus among women in the United States. Int J of Women's Derm. 2020;6(4):260-262 ³Li C, Tang X, Zheng X, Ge S, Wen H, Lin X, Chen Z, Lu L. Global Prevalence and Incidence Estimates of Oral Lichen Planus: A Systematic Review and Meta-analysis. JAMA Dermatol. 2020 Feb 1;156(2):172-181. ⁴Garg A, Kirby JS, Lavian J, Lin G, Strunk A. Sex- and Age-Adjusted Population Analysis of Prevalence Estimates for Hidradenitis Suppurativa in the United States. JAMA Dermatol. 2017 Aug 1;153(8):760-764. doi: 10.1001/jamadermatol.2017.0201. PMID: 28492923; PMCID: PMC5710402.

Important updates expected in 2023



Incyte

FINANCIAL RESULTS

CHRISTIANA STAMOULIS – CFO



-

1

- Management has chosen to present financial highlights for the quarter and year ended December 31, 2022 and 2021 on both a GAAP and Non-GAAP basis in the belief that this Non-GAAP information is useful for investors.
- Management uses such information internally and externally for establishing budgets, operating goals and financial planning purposes. These metrics are also used to manage the Company's business and monitor performance. The Company adjusts, where appropriate, for expenses in order to reflect the Company's core operations.
- The Company believes these adjustments are useful to investors by providing an enhanced understanding of the financial performance of the Company's core operations. The metrics have been adopted to align the Company with disclosures provided by industry peers.
- As changes in exchange rates are an important factor in understanding period-to-period comparisons, Management believes the presentation of certain revenue results on a constant currency basis in addition to reported results helps improve investors' ability to understand its operating results and evaluate its performance in comparison to prior periods. Constant currency information compares results between periods as if exchange rates had remained constant period over period. The Company calculates constant currency by calculating current year results using prior year foreign currency exchange rates and generally refers to such amounts calculated on a constant currency basis as excluding the impact of foreign exchange or being on a constant currency basis. These results should be considered in addition to, not as a substitute for, results reported in accordance with GAAP. Results on a constant currency basis, as the Company presents them, may not be comparable to similarly titled measures used by other companies and are not measures of performance presented in accordance with GAAP.



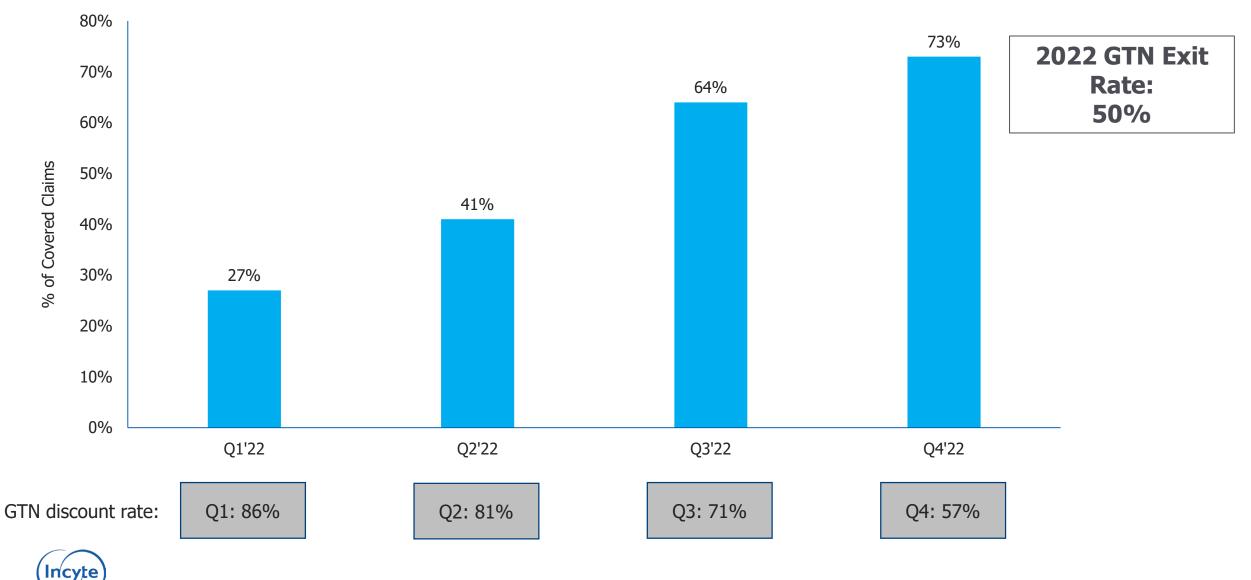
Financial highlights: Revenues

\$ millions	Q4 2022 GAAP	Q4 2021 GAAP	YoY Change (as reported)	YoY Change (constant currency ²)	YTD 2022 GAAP	YTD 2021 GAAP	YoY Change (as reported)	YoY Change (constant currency ²)
Net product revenues	764	648	18%	19%	2,747	2,322	18%	19%
Jakafi	647	592	9%	9%	2,409	2,135	13%	13%
Other Hematology/Oncology ¹	55	51	9%	23%	209	183	14%	24%
Opzelura	61	5	NM	NM	129	5	NM	NM
Royalty revenues	132	165	(20%)		483	569	(15%)	
Jakavi	91	96	(5%)	10%	332	338	(2%)	11%
Olumiant	36	66	(46%)	(31%)	135	221	(39%)	(32%)
Tabrecta	4	3	36%	NA	15	10	48%	NA
Pemazyre	1	-	NM	NM	1	-	NM	NM
Total net product and royalty revenues	897	813	10%		3,230	2,891	12%	
Milestone and contract revenue	30	50	(40%)	(40%)	165	95	74%	74%
Total revenues	927	863	7%		3,395	2,986	14%	



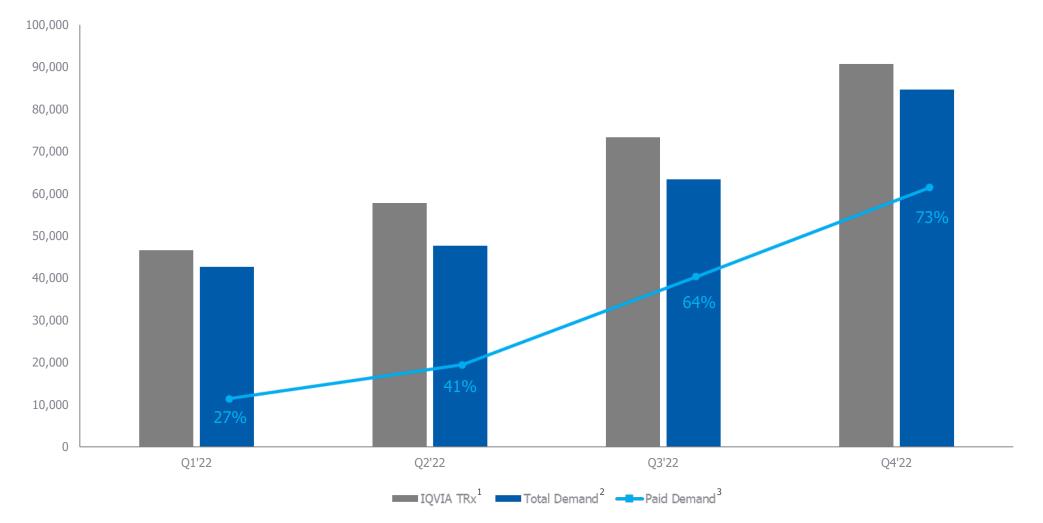
Totals may not add due to rounding. For all periods there were no adjustments between GAAP and Non-GAAP revenues. ¹Pemazyre in the U.S., EU, Japan and Iclusig and Minjuvi in the EU. ²Percentage change in constant currency is calculated using 2021 foreign exchange rates to recalculate 2022 results.

Opzelura: Broadening payer access and gross-to-net evolution



% covered claims includes total covered claims, whereas prior methodology focused only Commercial paid claims. % covered claims includes claims that go through a copay.

IQVIA, Total demand and Paid demand





¹Source: IQVIA NPA Market Dynamics Monthly Data Dec'22. ²Total demand = Units shipped to pharmacies + free drug (internal data). ³Paid Demand excludes free drug and full buy-down drug.

Financial highlights: Operating expenses

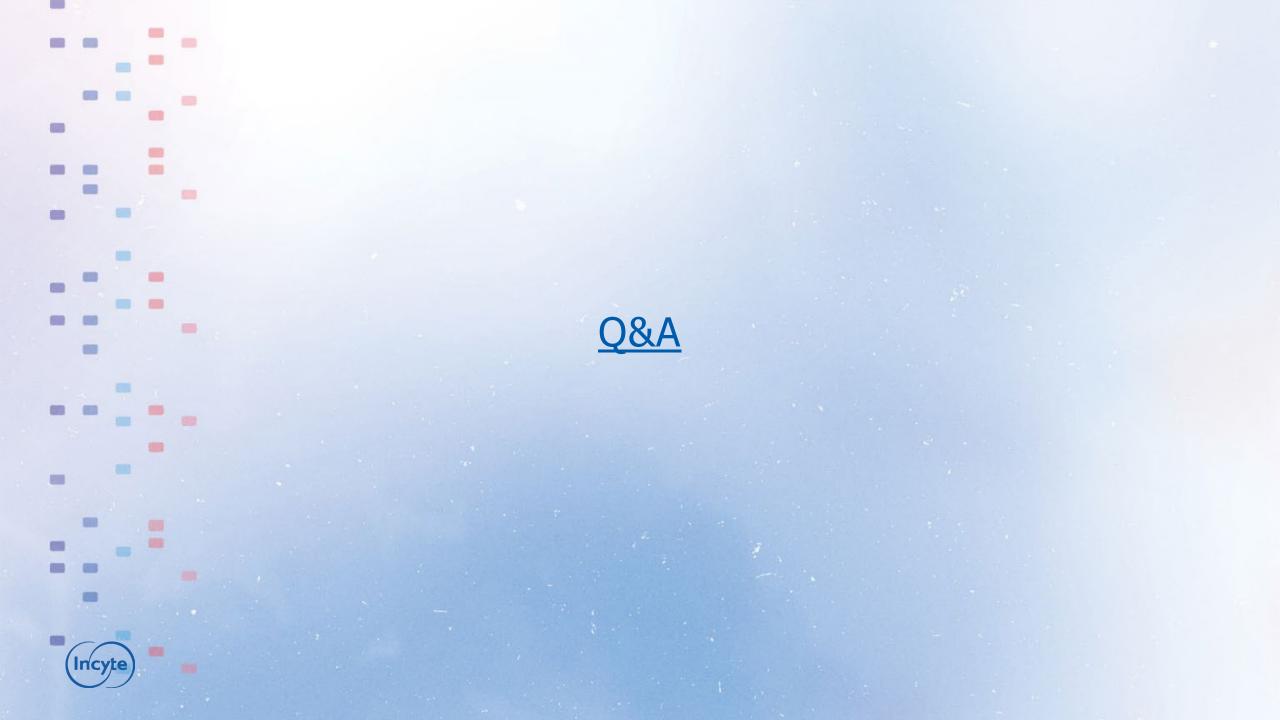
\$ millions	Q4 2022 GAAP	Q4 2021 GAAP	YoY Change	YTD 2022 GAAP	YTD 2021 GAAP	YoY Change
COGS	59	44	35%	207	151	37%
As a percentage of net product revenues	8%	7%		8%	7%	
R&D ¹	501	473	6%	1,586	1,458	9%
R&D – ongoing	431	345	25%	1,460	1,309	12%
R&D – upfront and milestones ¹	70	128	(45%)	126	149	(15%)
SG&A	273	226	21%	1,002	740	36%
(Profit) and loss sharing under collaboration agreements ²	(1)	8	(114%)	8	37	(78%)



Totals may not add due to rounding.

	FY 2023 GAAP	FY 2023 Non-GAAP ²
Net product revenues		
Jakafi net product revenues	\$2.53 - \$2.63 billion	\$2.53 - \$2.63 billion
Other Hematology/Oncology net product revenues ¹	\$215 - \$225 million	\$215 - \$225 million
Costs and expenses		
Cost of product revenues	7 – 8% of net product revenues	6 – 7% of net product revenues
Research and development expenses	\$1,610 - \$1,650 million	\$1,485 - \$1,520 million
Selling, general and administrative expenses	\$1,050 - \$1,150 million	\$965 - \$1,060 million





FINANCIAL BACK-UP SLIDES



100

(IIII)

1

Financial highlights: Q4

\$ millions	Q4 2022 GAAP	Q4 2021 GAAP	Q4 2022 Non-GAAP	Q4 2021 Non-GAAP	YoY Change
Net product revenues	764	648	764	648	18%
Jakafi	647	592	647	592	9%
Iclusig	28	27	28	27	2%
Pemazyre	23	20	23	20	17%
Minjuvi	5	4	5	4	10%
Opzelura	61	5	61	5	NM
Royalty revenues	132	165	132	165	(20%)
Jakavi	91	96	91	96	(5%)
Olumiant	36	66	36	66	(46%)
Tabrecta	4	3	4	3	36%
Pemazyre	1	-	1	-	NM
Total net product and royalty revenues	897	813	897	813	10%
Milestone and contract revenue	30	50	30	50	(40%)
Total revenues	927	863	927	863	7%
Costs and expenses	857	752	774	697	11%
COGS ¹	59	44	53	38	40%
R&D ²	501	473	469	443	6%
$R\&D - ongoing^2$	431	345	399	315	
% total revenues	47%	40%	43%	36%	
R&D – upfront and milestones	70	128	70	128	
SG&A ³	273	226	253	209	21%
% total revenues	29%	26%	27%	24%	
Loss on contingent consideration ⁴	24	2	-	-	
(Profit) and loss sharing under collaborating agreements	(1)	8	(1)	8	



Totals may not add due to rounding.

¹Non-GAAP excludes \$5.4 million of amortization of acquired product rights for Q4 2022 and 2021 and \$0.7 million and \$0.6 million of stock compensation for Q4 2022 and 2021, respectively. ²Non-GAAP excludes \$32.3 million and \$30.1 million of stock-based compensation for Q4 2022 and 2021, respectively.

Non-GAAP excludes \$32.3 million and \$30.1 million of stock-based compensation for Q4 2022 and 2021, respectively

³Non-GAAP excludes \$19.6 million and \$17.5 million of stock-based compensation for Q4 2022 and 2021, respectively.

⁴Non-GAAP excludes loss of \$24.3 million and \$1.7 million due to the change in fair value of contingent consideration for Q4 2022 and 2021, respectively.

Financial highlights: Year to date

\$ millions	YTD 2022	YTD 2021	YTD 2022	YTD 2021	YoY Change
	GAAP	GAAP	Non-GAAP	Non-GAAP	
Net product revenues	2,747	2,322	2,747	2,322	18%
Jakafi	2,409	2,135	2,409	2,135	13%
Iclusig	106	109	106	109	(3%)
Pemazyre	83	69	83	69	22%
Minjuvi	20	5	20	5	300%
Opzelura	129	5	129	5	NN
Royalty revenues	483	569	483	569	(15%)
Jakavi	332	338	332	338	(2%)
Olumiant	135	221	135	221	(39%)
Tabrecta	15	10	15	10	48%
Pemazyre	1	-	1	-	NA
Total net product and royalty revenues	3,230	2,891	3,230	2,891	129
Milestone and contract revenue	165	95	165	95	749
Total revenues	3,395	2,986	3,395	2,986	149
Costs and expenses	2,815	2,400	2,593	2,161	209
COGS ¹	207	151	183	128	43%
R&D ²	1,586	1,458	1,473	1,344	109
$R\&D - ongoing^2$	1,460	1,309	1,347	1,195	
% total revenues	43%	44%	40%	40%	
R&D – upfront and milestones	126	149	126	149	
SG&A ³	1,002	740	929	653	42%
% total revenues	30%	25%	27%	22%	
Loss on contingent consideration ⁴	12	15	-	-	
(Profit) and loss sharing under collaborating agreements	8	37	8	37	



Totals may not add due to rounding.

¹Non-GAAP excludes \$21.5 million of amortization of acquired product rights for YTD 2022 and 2021 and \$2.7 million and \$1.7 million of stock compensation for YTD 2022 and 2021, respectively.

²Non-GAAP excludes \$112.5 million and \$114.3 million of stock-based compensation for YTD 2022 and 2021, respectively.

³Non-GAAP excludes \$73.2 million and \$67.0 million of stock-based compensation for YTD 2022 and 2021, respectively, and \$20.0 million of legal settlements for YTD 2021.

⁴Non-GAAP excludes loss of \$12.1 million and \$14.7 million due to the change in fair value of contingent consideration for YTD 2022 and 2021, respectively.

2022 Financial guidance Non-GAAP reconciliation

	GAAP Guidance	Adjustments	Non-GAAP Guidance
Net product revenues			
Jakafi	\$2.53 – \$2.63 billion	-	\$2.53 – \$2.63 billion
Other Hematology/Oncology ¹	\$215 – \$225 million	-	\$215 – \$225 million
Costs and expenses			
COGS	7 – 8% net product revenues	Amortization of acquired product rights for Iclusig and stock-based compensation	6 – 7% net product revenues
R&D	\$1,610 – \$1,650 million	Stock-based compensation (\$125 - \$130 million)	\$1,485 – \$1,520 million
SG&A	\$1,050 – \$1,150 million	Stock-based compensation (\$85 - \$90 million)	\$965 – \$1,060 million

